

OFFICE OF THE DD/I

DATE: 15 May 1967

TO: Ed

FROM: Bruce *Bruce*

SUBJECT: CGS, ICRS, #*\$(++#

REMARKS:

Would this, typed in final, do anything for you in connection with this afternoon's SEG meeting?

This sets up an ICRS strictly limited to information collection requirements either singly for one producing office, or in combination for them all.

It gives Bross a staff.

It sends the PNIOs to ONE, the CIRC, to OCI, and the CRITIC and ☐TALENT control business to Ops Center. 25X1A2G

If it's a little vague on representation on USIB committees concerned with information requirements business (see para 4.e), it's because I'm not sure how far as a matter of policy you want to go to have representation as opposed to controlling the mechanism that determines the Agency view.

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SUBJECT: Planning Paper

1. The Collection Guidance Staff is disbanded and its mission, responsibilities, functions and personnel are assigned according to the framework below.

2. An Information Collection Requirements Staff (ICRS) is established in the Office of the Deputy Director for Intelligence. The ICRS has two major areas of responsibility within the limited field of information collection requirements to service the needs of the Agency's intelligence-producing offices. They are the "information central" area where the ICRS responds to questions on information collection, points out directions, and keeps records, and the "information coordination" area where the ICRS acts for the DDI and the DDS&T, and for the intelligence-producing offices, in taking those actions or making those studies in the field of information collection requirements that are required on an across-the-board basis.

3. Within the "information central" area, the ICRS would be responsible for:

- a. Notifying analysts of sources or opportunities of information potential.
- b. Processing information requirements: giving them numbers and recording their contents and disposition for registry and retrieval purposes.

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- c. Alerting analysts with proposed new requirements to the nature of related existing requirements levied by other analysts or other producing offices.
 - d. Directing requirements to specific collectors on an all-source basis in accordance with known capabilities.
 - e. In coordination with analysts, taking action to terminate collection requirements that have been filled or to modify existing requirements.
 - f. At the request of collectors, arranging for substantive evaluation of reporting performance by analysts.
4. Within the "information coordination" area, the ICRS would be responsible for:
- a. Participating in the deliberations of the Collection Guidance Advisory Group made up of the production offices; staffing studies for the Group, as directed.
 - b. Assisting the CGAG and the production offices in the development of common standards and procedures to be applied by supervisors in validating analyst requirements and in monitoring analyst performance in levying information requests.

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- c. Coordinating collection coverage requirements for specific collection systems among the production offices.
- d. Assisting in developing and coordinating collection projects and programs among the production offices.
- e. Providing the staffing necessary to determine Agency positions on collection requirements matters under consideration by USIB committees.
- f. Providing Agency liaison link with information collection requirements units in other USIB and non-USIB agencies.

5. The role of the ICRS would be to respond to the needs of the DDI and the DDS&T and their intelligence-producing offices on information collection matters. It would not have broad policy responsibilities in the collection guidance field, or be expected to exercise initiative or discretionary functions except within the limited areas of information collection requirements as defined above. For these reasons, the staff of the ICRS would be limited both in numbers and in grade to those required to discharge its specific functions.

6. A staff component drawn from CGS personnel would be added to the O/DCI under the D/DCI/NIPE. The staff

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component would provide the D/DCI/NIPE with support in such collection-guidance related areas as he might direct, including:

- a. Conducting and participating in studies, assessments, and reviews of collection systems and procedures.
 - b. Conducting and participating in studies relating projected future collection capabilities to the level of exploitation and production resources required for overall cost-effectiveness.
 - c. Developing and coordinating statements of intelligence needs in support of collection programming.
 - d. Providing "damage" assessments of actual or potential losses of information.
7. The role of CGS in acting as a monitor of the CRITIC system is transferred to the Operations Center.
8. The responsibility for the preparation and publication of the CIRC is transferred to the Office of Current Intelligence.
9. The responsibility for coordinating contributions to the PNIO's (and Quarterly Supplements) is transferred to the Office of National Estimates.
10. The responsibility for providing and TALENT control functions for the Intelligence Directorate is transferred to the Operations Center.

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In the field of information collection requirements, CGS will:

- a. Notify analysts of sources or opportunities of information potential
- b. Assist analysts in identifying and describing specific information gaps and deficiencies in terms useful to collectors
- c. Ensure all related analyst interests are expressed in requirements
- d. Provide analysts with background information on collection capabilities
- e. Process information requirements, assigning them numbers and recording their contents and disposition for registry and retrieval purposes
- f. Coordinate among analysts as to collection and/or exploitation priorities for requirements
- g. Direct requirements to specific collectors on an all-source basis in accordance with known capabilities
- h. Monitor collection action to satisfy information requirements
- i. Monitor all-source current reporting for information tending to satisfy outstanding requirements
- j. Take action, in coordination with analysts, to terminate satisfied collection requirements or to modify existing requirements on the basis of later information
- k. Evaluate source performance in satisfying specific requirements
- l. Arrange for analyst substantive evaluation of reporting against requirements at the request of collectors
- m. Foster analyst-collector contacts for efficient interaction

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In the field of collection guidance, CGS will:

- a. Maintain inventories of collection capabilities and potentials
- b. Provide assessments of actual or potential losses of information
- c. Maintain awareness of R&D projects and progress which may affect collection capabilities; evaluate potential contributions of R&D proposals to substantive needs
- d. Establish collection coverage requirements for specific collection systems ~~with coordination~~ among production offices
- e. Assist in developing and coordinating collection projects and programs among production offices
- f. Develop broad collection guidance documents on specific topics or for specific sources
- g. Develop and coordinate statements of intelligence needs in support of collection programming
- h. Participate in studies, assessments and reviews of collection systems and procedures, including cost/effectiveness studies
- i. Assist in developing and coordinating Agency positions on collection questions before USIB
- j. Provide Agency representation on USIB components concerned with collection matters
- k. Assist in adaptation of intelligence collection activities to broader uses